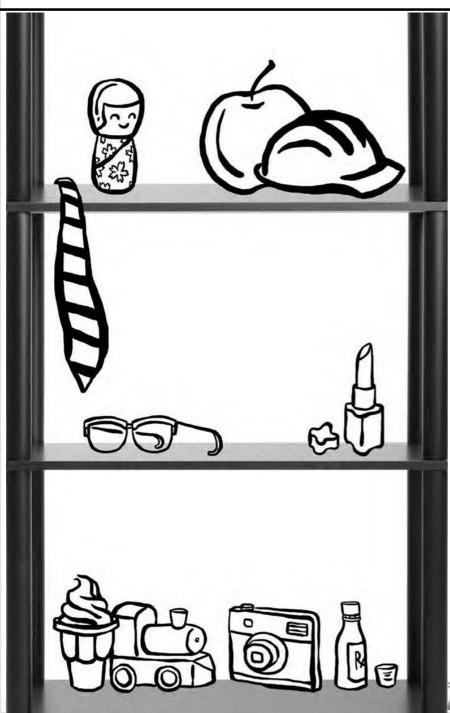


## Agenda







- Consolidated Results
- **Business Segments**
- Working Capital
- Capital Expenditure
- Plans and Prospects













## 1Q2016 Unaudited Results Highlights



#### **Nationwide Presence**

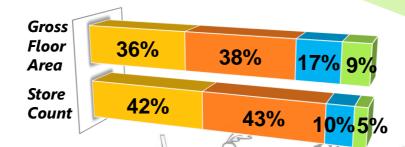
#### **Metro Manila**

<b>Business segment</b>	# of stores
Supermarkets	41
Department stores	12
DIY stores	47
Convenience stores	329
Drug stores	83
Specialty stores	130
Total	642

#### Luzon<sup>1</sup>

Business segment	ment # of stores	
Supermarkets	55	
Department stores	16	
DIY stores	69	
Convenience stores	161	
Drug stores	249	
Specialty stores	98	
Total	648	

# 514 stores Nationwide with gross floor area of 967,000 sqm



■ Metro Manila ■ Luzon | Visayas | Mindanao

<sup>1</sup> Outside of Metro Manila Figures as of March 2016

## Visayas

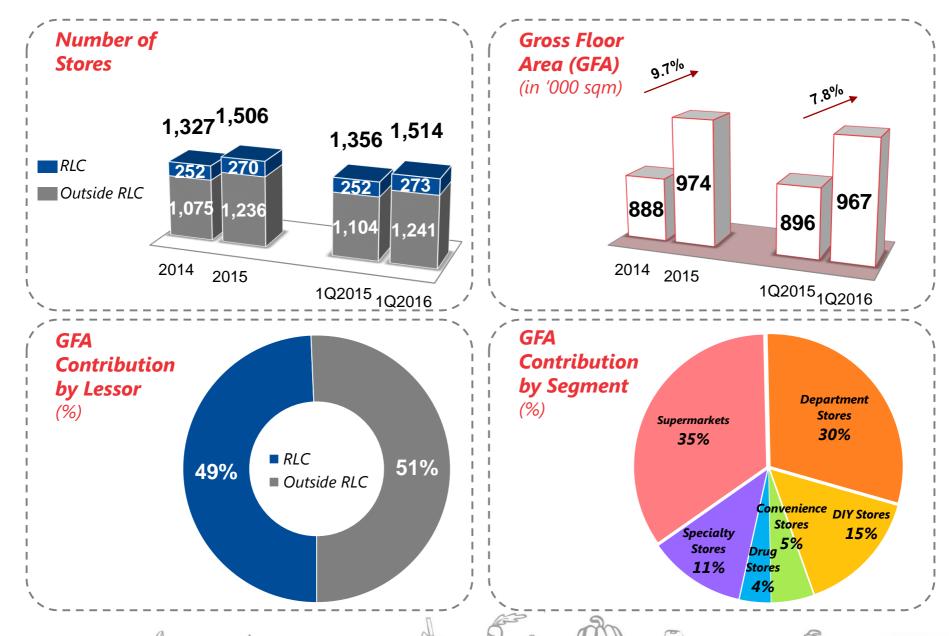
Business segment	# of stores
Supermarkets	18
Department stores	7
DIY stores	35
Convenience stores	27
Drug stores	30
Specialty stores	39
Total	156

#### Mindanao

Business segment	# of stores
Supermarkets	10
Department stores	5
DIY stores	15
Convenience stores	1
Drug stores	16
Specialty stores	21
Total	68

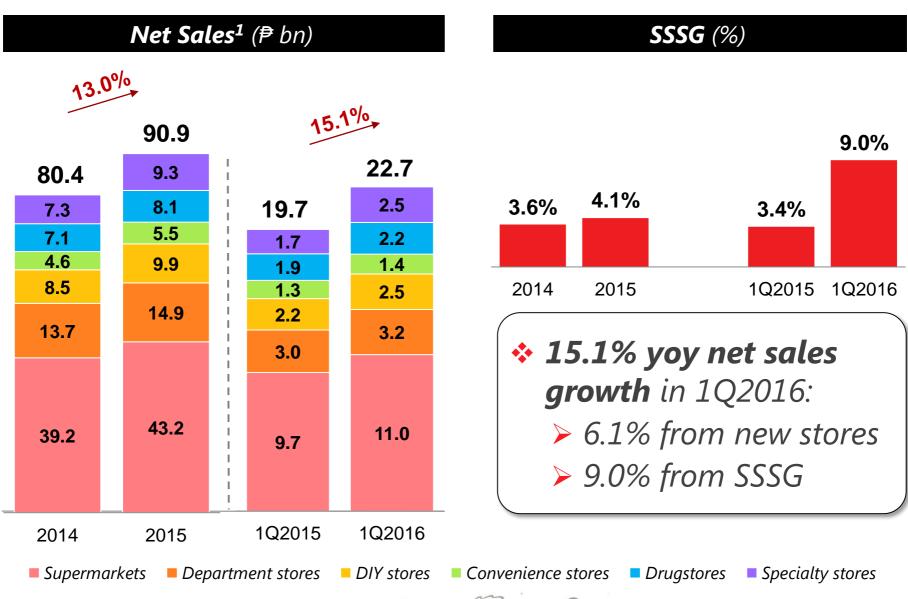


#### 1Q2016 Stores and Gross Floor Area Statistics





#### **Consolidated Results**



<sup>1</sup> Net sales after intersegment eliminating adjustments





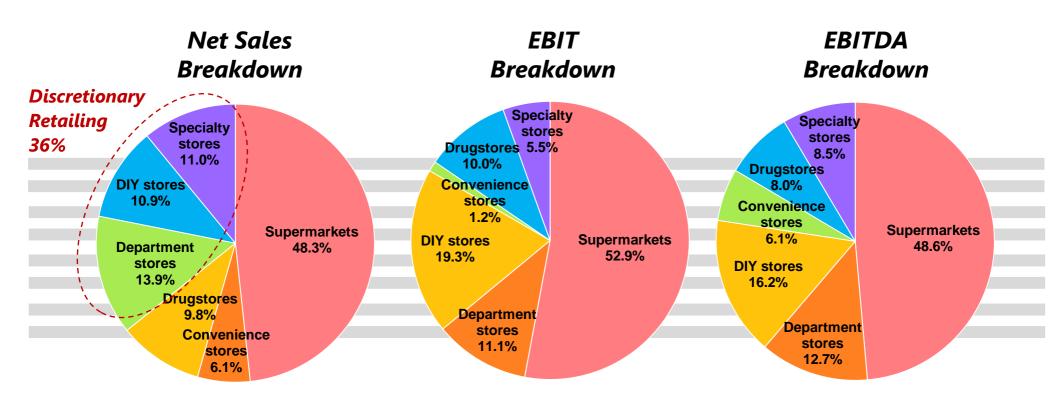






## 1Q2016 Contribution Per Segment









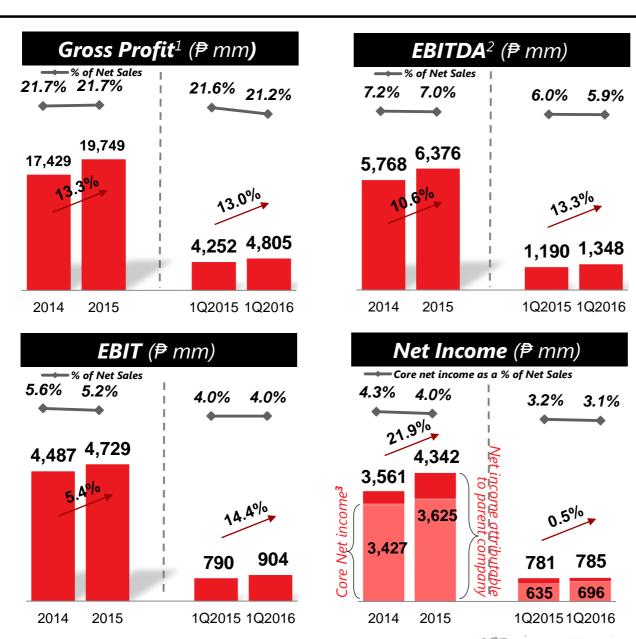








#### **Consolidated Results**



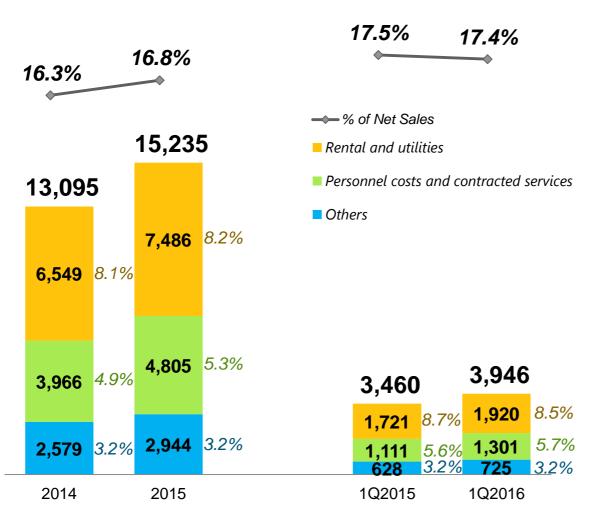


Net income attributable to equity holders of the parent company was flattish in 1Q2016

<sup>&</sup>lt;sup>1</sup> Gross profit = Net sales − Cost of merchandise sold; <sup>2</sup> EBITDA = Operating income + Depreciation and amortization + Provision for impairment losses; <sup>3</sup> Core net income = Net income − Equity in net earnings of an associate − Interest income − Foreign currency exchange gain (loss)

#### **Operating Expenses**

#### **Adjusted Operating Expenses¹** (₱ mm, % of Net Sales)





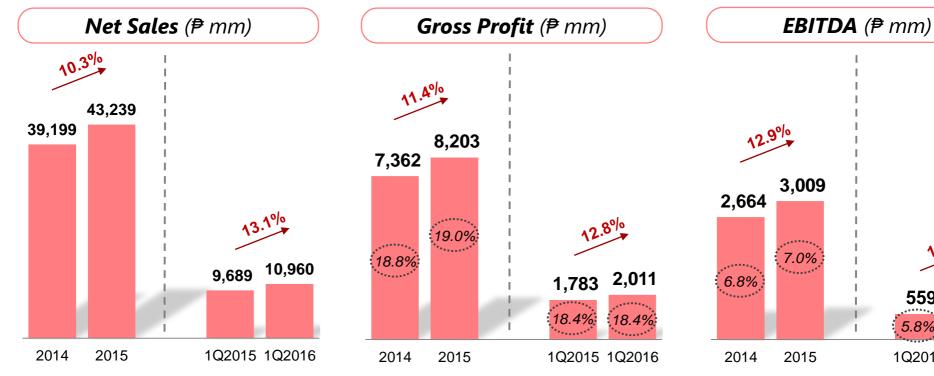
Operating
expenses as a
% of net sales
declined due to
strong SSSG

<sup>1</sup> Operating expenses excluding provision for impairment losses and depreciation and amortization expenses



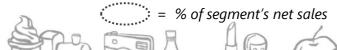


#### Supermarket Business Segment



❖ Increase in sales in 1Q2016 largely driven by new store additions (4.4%) and strong SSSG (8.7%)













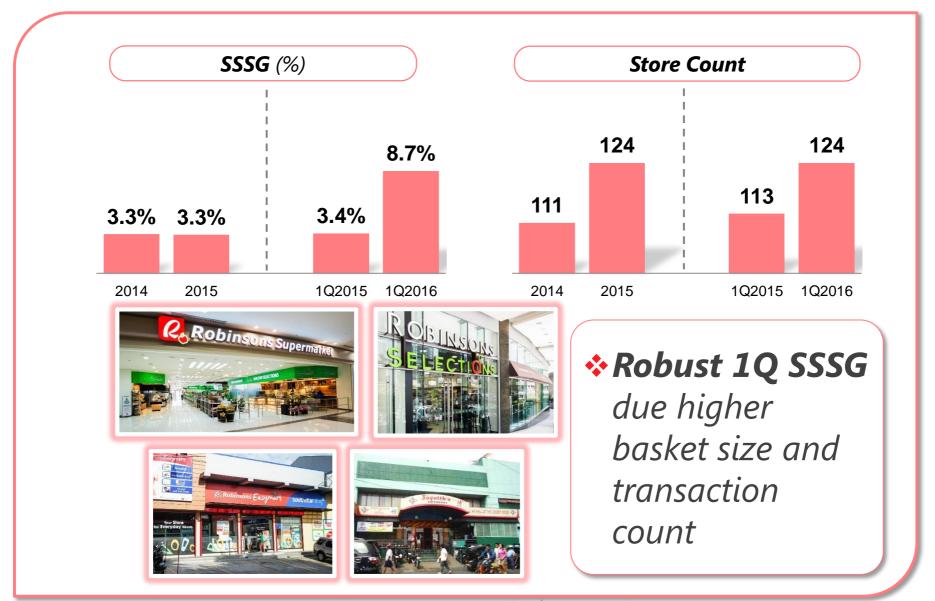




6.0%

1Q2015 1Q2016

## Supermarket Business Segment

















#### Supermarket Business Segment



- \* Robinsons Supermarket partnered with HappyFresh for its **online grocery delivery service**
- Customers can make an order from within a 5km radius of 20 selected Robinsons Supermarket branches in Metro Manila







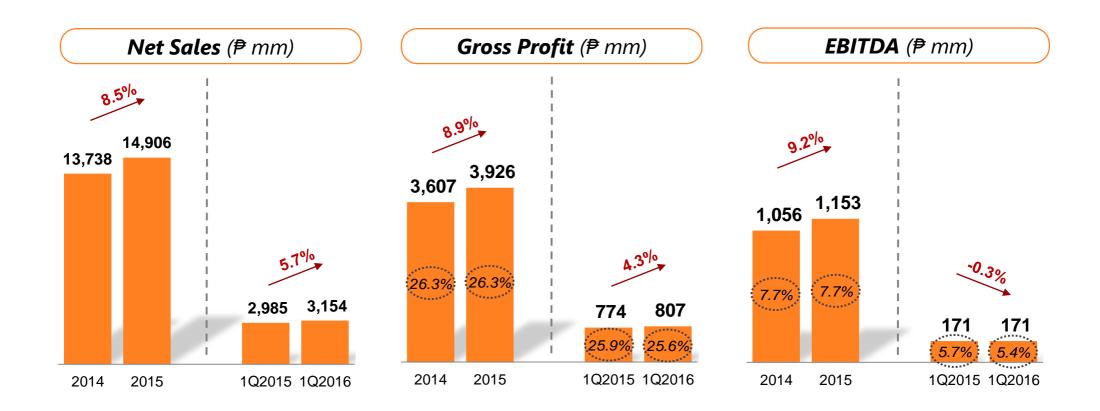








#### **Department Store Business Segment**



❖ Increase in sales in 1Q2016 driven by **robust SSSG** 







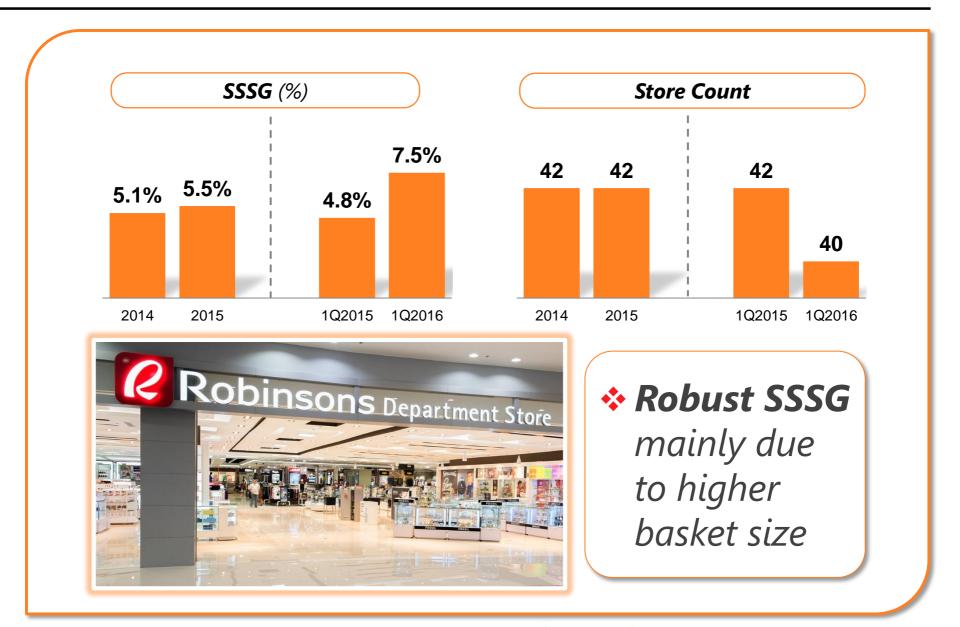








#### **Department Store Business Segment**











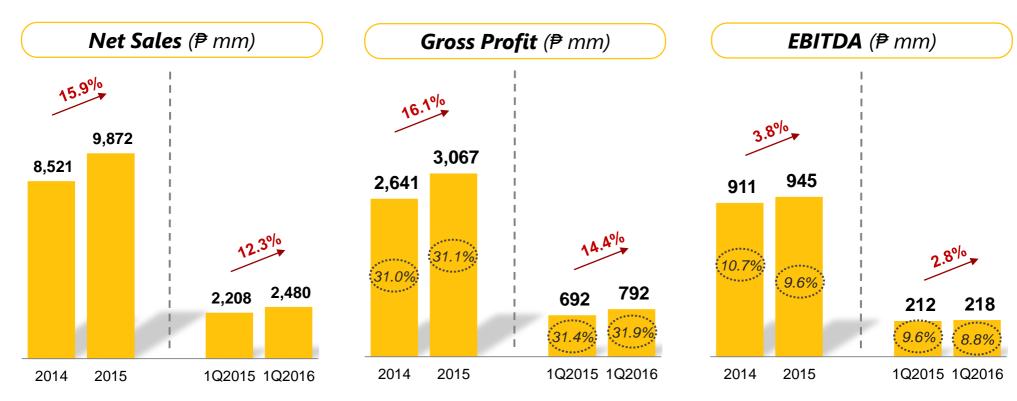








#### **DIY Store Business Segment**



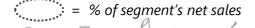
Growth in net sales driven by new store sales contribution (2.5%) and strong SSSG (9.8%)







A.M. BUILDERS' DEPOT





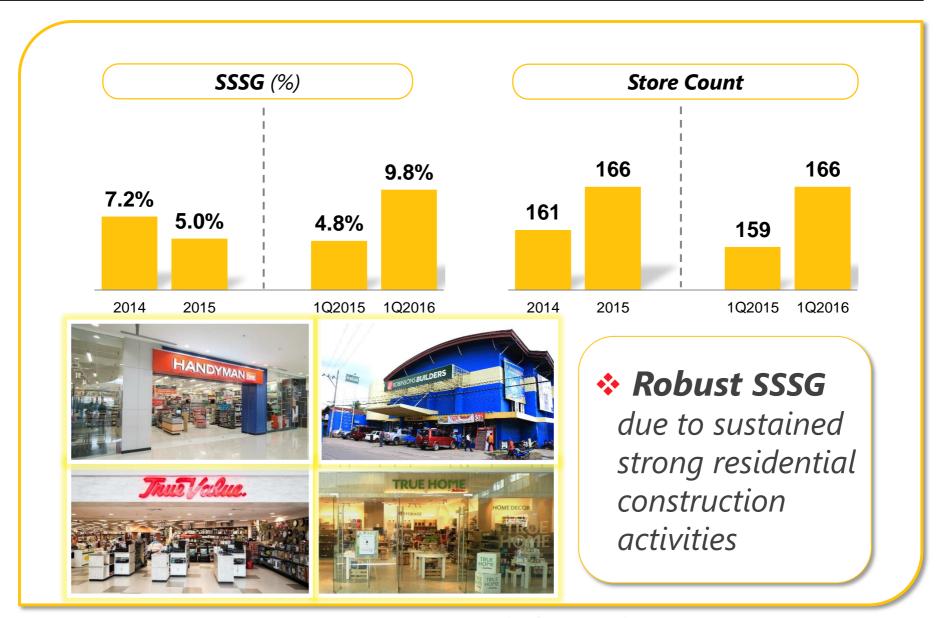








#### **DIY Store Business Segment**











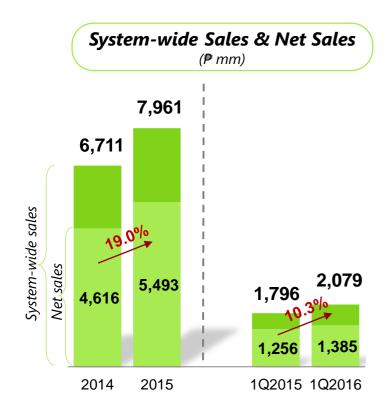


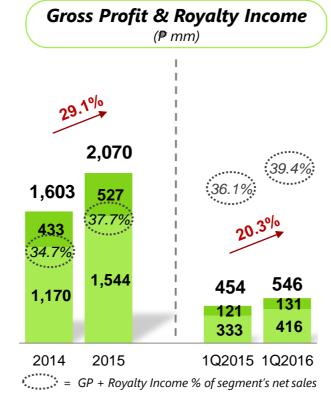


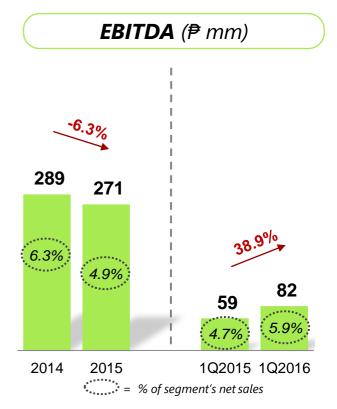




#### **Convenience Store Business Segment**







❖ Increase in net sales driven by robust SSSG (7.0%) and new store openings (3.3%)











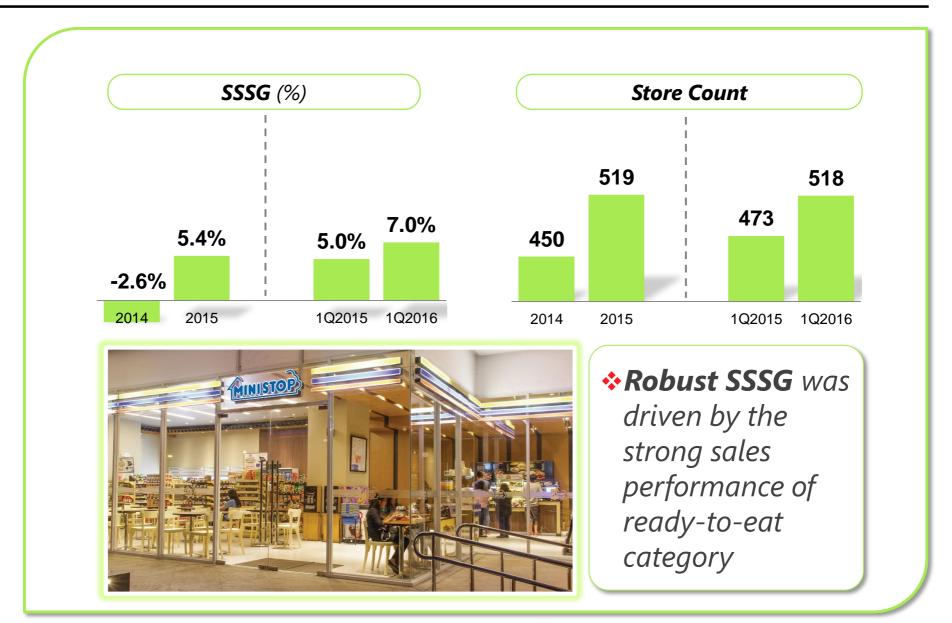








#### **Convenience Store Business Segment**











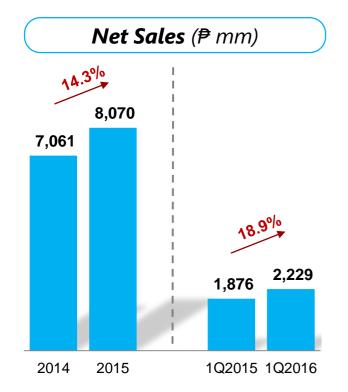




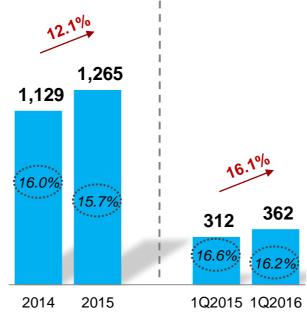




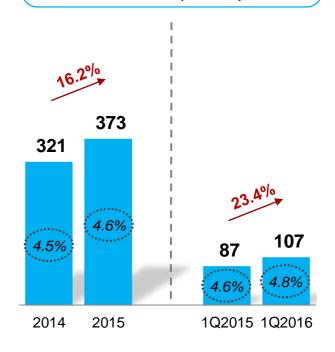
#### **Drugstore Business Segment**





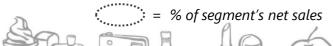


**EBITDA** (₱ mm)



Growth in sales propelled by the sales contribution of new stores and recovery in SSSG









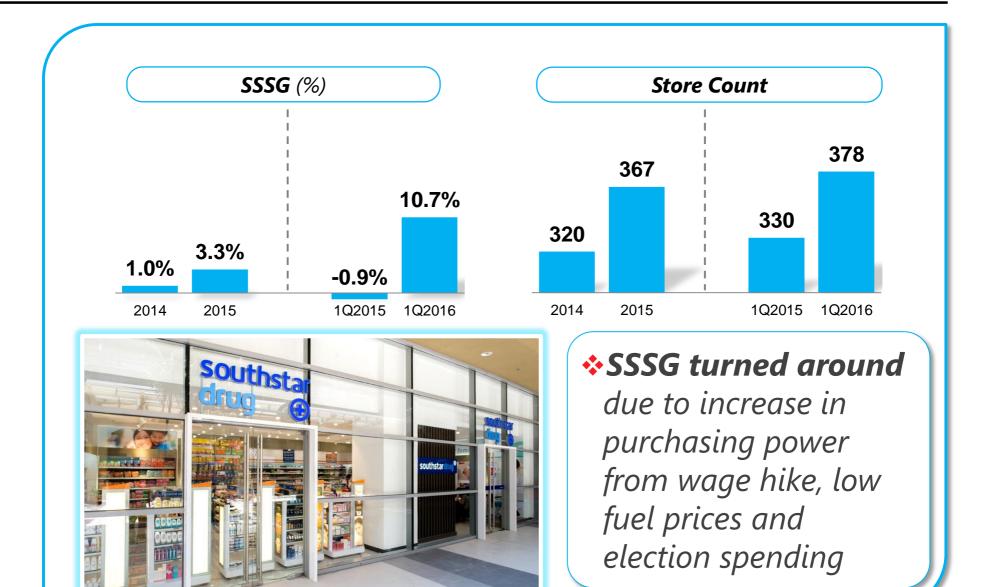








#### **Drugstore Business Segment**











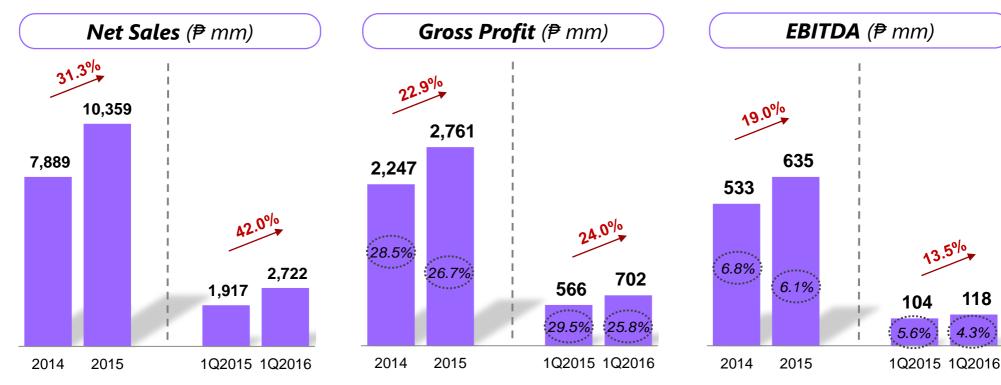








#### **Specialty Store Business Segment**



Growth in net sales driven by the doubledigit sales growth of all formats







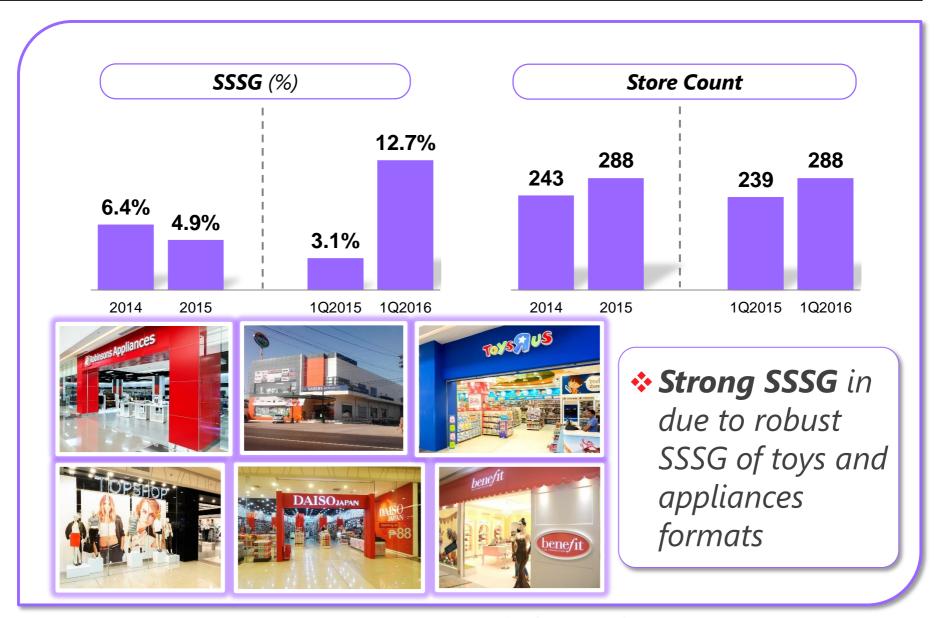








## **Specialty Store Business Segment**











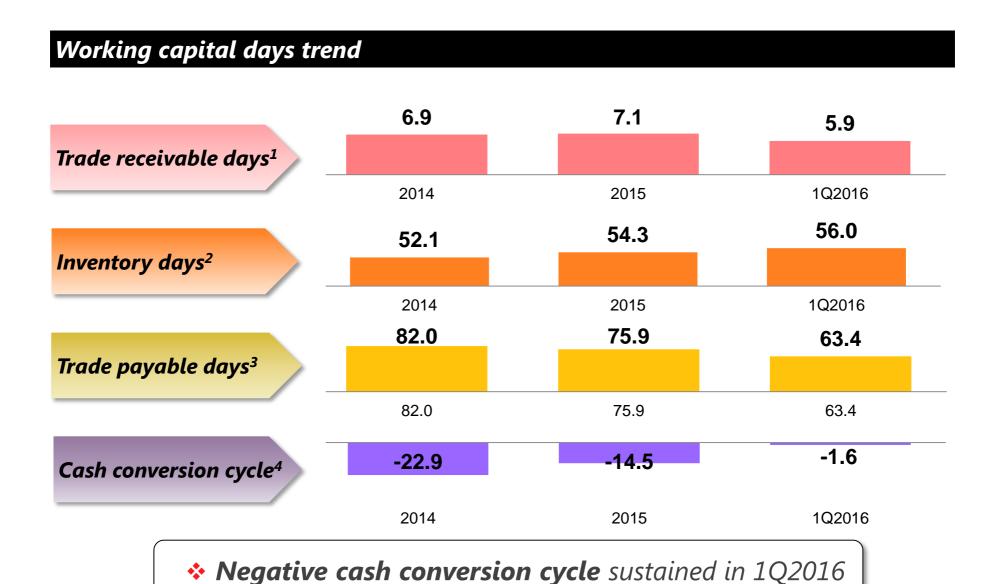








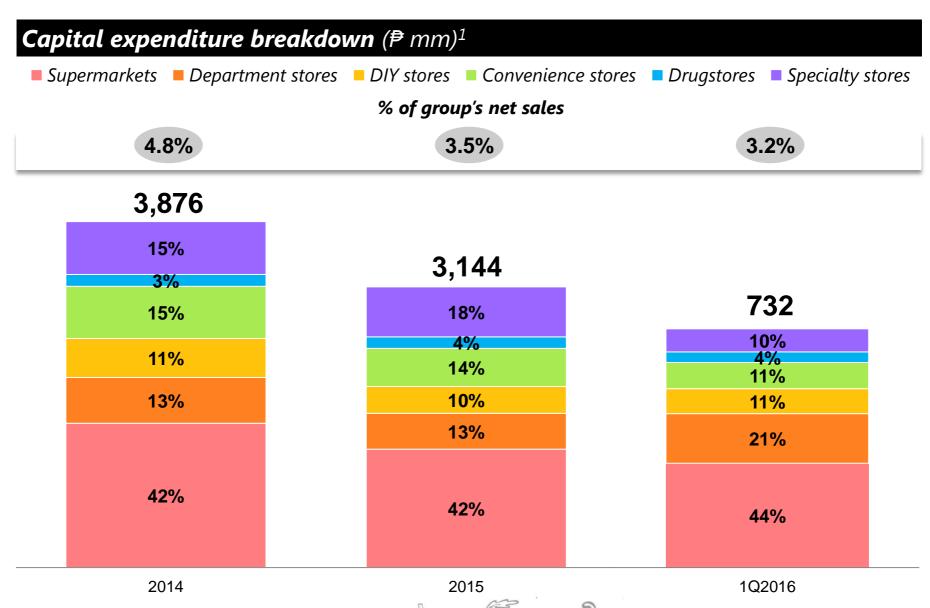
## **Working Capital**



¹ Trade receivable days = Number of days x Trade and other receivables / Net sales; ² Inventory days = Number of days x Merchandise inventories / Cost of merchandise sold; ³ Trade payable days = Number of days x Trade and other payables / Cost of merchandise sold, ⁴ Cash conversion cycle = Trade receivable days + Inventory days − Trade payable days



## **Capital Expenditure**



<sup>&</sup>lt;sup>1</sup> Capital expenditure includes expenses on leasehold improvements, store and furniture fixtures, office furniture and fixtures, transportation equipment, building and other equipment and computer equipment



#### **Robinsons Wallet**





- RWallet is a pin-based, re-loadable debit card used for shopping in Robinsons Retail stores
  - Powered by Robinsons Bank, this is a more convenient and secure alternative to gift certificates
    - ❖ A special edition cash card was launched for UniLab allowing its employees to purchase their rice benefits in any Robinsons Supermarket branch at any time















Organic gross expansion of 200+ new stores in 2016 with CAPEX of ₱5bn



GP margin increase of 10-20 bps



Same store sales growth of 3-5%



Mergers and acquisitions















## Consolidated Statements of Financial Position (Unaudited)

PHP mm	March 31 2016	December 31 2015
ASSETS	2010	2013
Current Assets		
Cash and cash equivalents	7,197	9,757
Short-term investments	7	7
Merchandise inventories	11,011	10,576
Other current assets	3,398	3,462
Total Current Assets	21,613	23,802
Noncurrent assets	,	•
Available-for-sale (AFS) financial assets	19,799	19,511
Property and equipment - net	11,441	11,149
Investment in shares of stocks	5,203	5,079
Intangible assets	4,106	4,109
Other noncurrent assets	1,465	1,508
Total Noncurrent Assets	42,014	41,357
Total Assets	63,627	65,160
LIABILITIES AND EQUITY		
Current Liabilities		
Trade and other payables	12,474	14,796
Current portion of loans payable	2,245	2,845
Other current liabilities	1,136	885
Total Current Liabilities	15,855	18,526
Noncurrent Liabilities		
Others	1,158	1,129
Total Noncurrent Liabilities	1,158	1,129
Total Liabilities	17,013	19,654
Equity		
Capital stock	1,385	1,385
Additional paid-in capital	27,227	27,227
Equity reserve	(1,027)	(1,027)
Retained earnings	16,472	15,687
Others	527	252
Total equity attributable to equity holders of Parent Company	44,583	43,524
Non-controlling interest in consolidated subsidiaries	2,030	1,982
Total Equity	46,614	45,505
Total Liabilities and Equity	63,627	65,160















## **Consolidated Statements of Comprehensive Income** (Unaudited)

	Three Months Ende	Three Months Ended March 31	
PHP mm	2016	2015	
Sales - net of sales discounts and returns	22,696	19,715	
Cost of merchandise sold	17,891	15,463	
Gross Profit	4,805	4,252	
Royalty, rent and other revenues	489	397	
Gross profit including other revenue	5,294	4,649	
Operating expenses	(4,390)	(3,859)	
Earnings before interest and taxes	904	790	
OTHER INCOME (CHARGES)			
Interest income	204	199	
Foreign currency exchange gain (losses) - net	(73)	0	
Dividend income	28	28	
Equity in net earnings of an associate	26	11	
Interest expense	(16)	(5)	
	169	233	
INCOME BEFORE INCOME TAX	1,073	1,023	
Provision for income tax	239	201	
NET INCOME	834	822	
Net income attributable to:			
Equity holders of the Parent Company	785	781	
Non-controlling interest in consolidated subsidiaries	49	41	
	834	822	
Earnings Per Share			
Basic	0.57	0.56	
Weighted	0.57	0.56	
Shares Outstanding			
End of Period	1,385	1,385	
Weighted	1,385	1,385	















## Consolidated Statements of Cash Flows (Unaudited)

	Three Months Ended N	Three Months Ended March 31	
PHP mm	2016	2015	
CASH FLOWS FROM OPERATING ACTIVITIES			
Income before income tax	1,073	1,023	
Adjustments for:			
Depreciation and amortization	443	399	
Interest expense	16	5	
Equity in net earnings of an associate	(26)	(11)	
Dividend income	(28)	(28)	
Interest income	(204)	(199)	
Others	73	(0)	
Operating income before working capital changes	1,348	1,189	
Working capital changes	(2,518)	(2,045)	
Interest received	157	210	
Income tax paid	(40)	(29)	
Net cash flows generated from (used in) operations	(1,052)	(674)	
CASH FLOWS FROM INVESTING ACTIVITIES			
AFS investments - net	(150)	(1,264)	
Property and equipment - net	(732)	(743)	
Others	(9)	(119)	
Net cash flows used in investing activities	(891)	(2,126)	
CASH FLOWS FROM FINANCING ACTIVITIES			
Payment of loans	(600)	(14)	
Interest paid	(17)	(5)	
Net cash flows used in financing activities	(617)	(19)	
Net increase (decrease) in cash and cash equivalents	(2,560)	(2,819)	
Cash and cash equivalents at beginning of year	9,757	9,970	
CASH AND CASH EQUIVALENTS AT END OF PERIOD	7,197	7,151	













