



Agenda



Financial Highlights



Store Network



Consolidated Results



Business Segments



Working Capital



Capital Expenditure



Plans and Prospects





1H2017 Financial Highlights

2

Strong blended SSSG of 2.7% 1,619 stores plus 1,954 TGP branches nationwide

6.9% yoy increase in gross floor area (excl. TGP) 10.7%
yoy lift in
consolidated
net sales

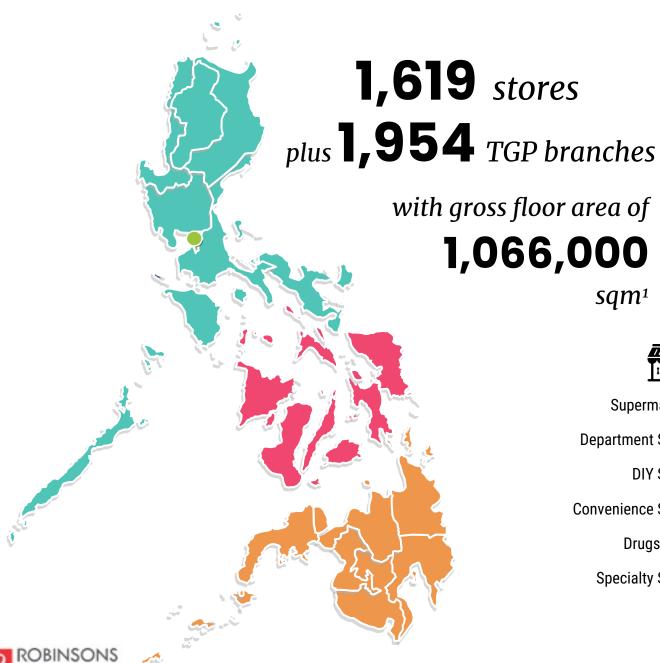
3obps expansion in EBIT margin 8obps expansion in GP margin

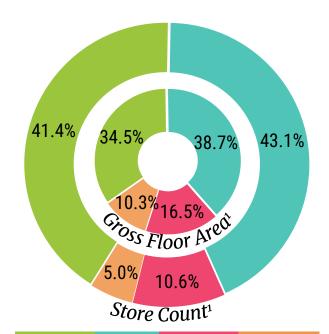
14.1% yoy increase in Core Net income





Store Network: 1H2017

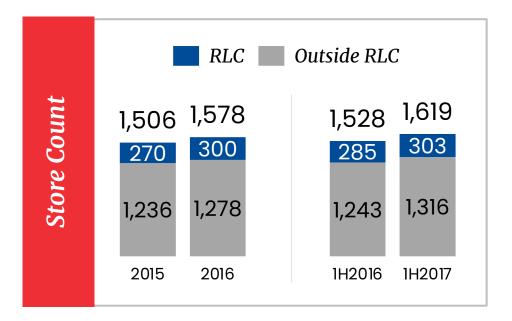


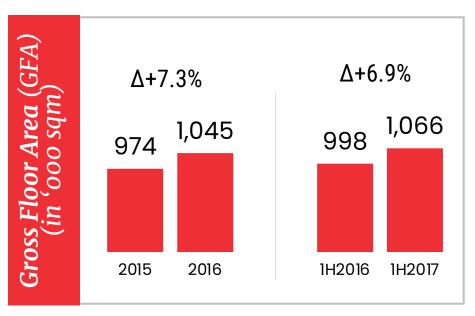


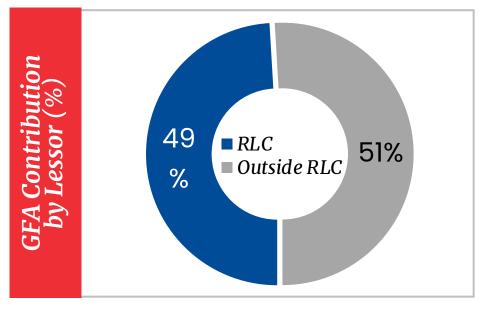
	Metro Manila	Luzon	Visayas	Mindanao
Supermarkets	49	63	20	11
Department Stores	12	18	8	6
DIY Stores	49	76	35	19
Convenience Stores	313	150	28	-
Drugstores ¹	1111	280	36	21
Specialty Stores	136	110	44	24
Total	670	697	171	81
TGP	480	1,005	275	194

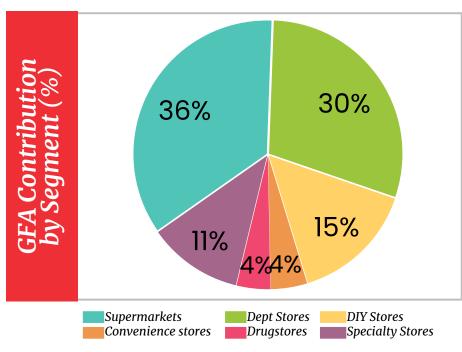
sqm1

Store Network: 1H2017



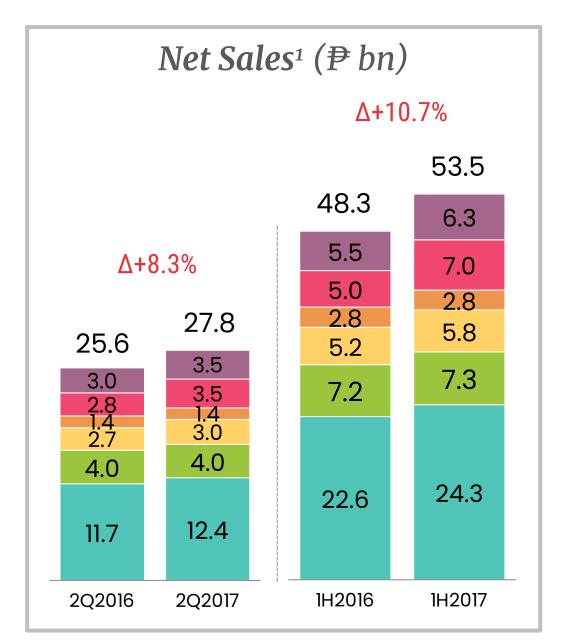


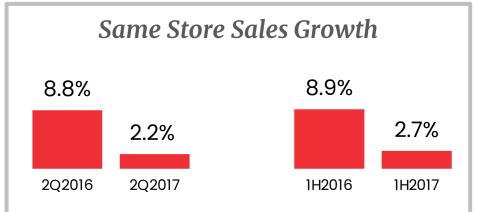


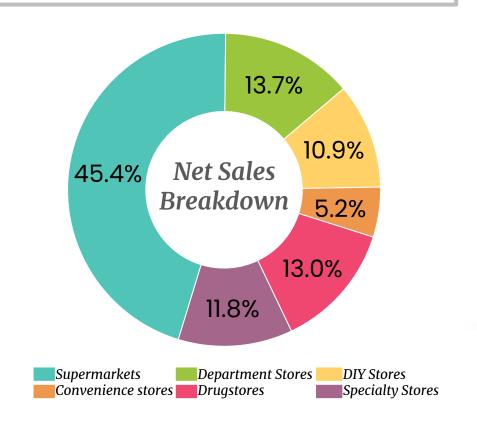




1H2017 Consolidated Results

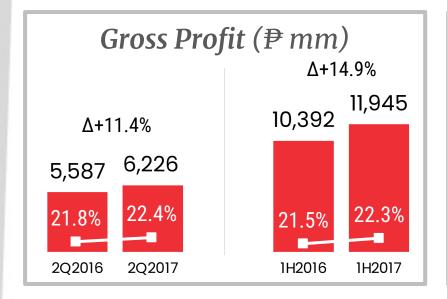


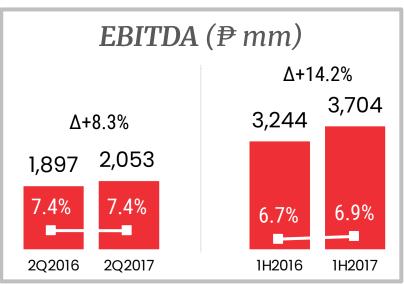






1H2017 Consolidated Results





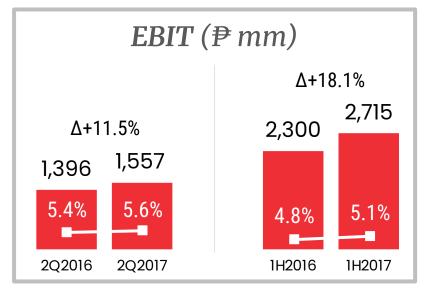


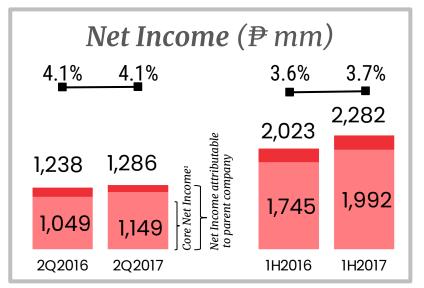
1H2017 Highlights:

Gross profit margin expanded by 80bps;

EBIT margin expanded by 30bps;

Net income attributable to equity holders of the parent company rose 12.8%

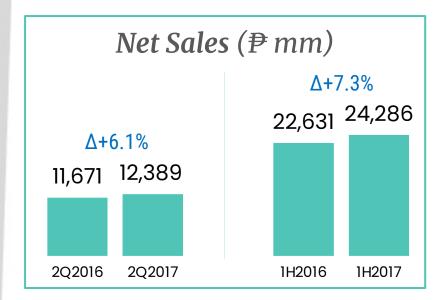


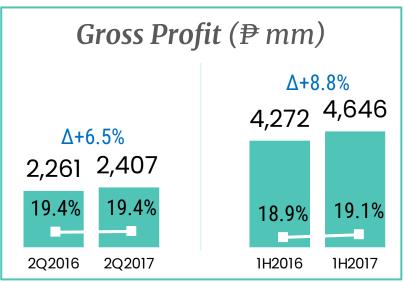


- **♦** - Core net income as a % of net sales

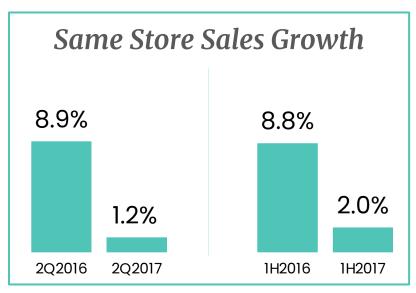


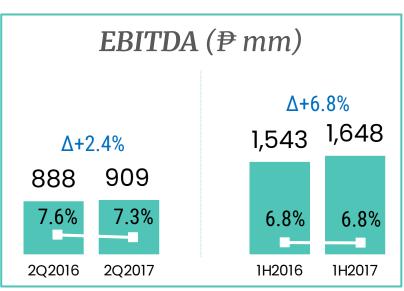
Supermarket Business Segment











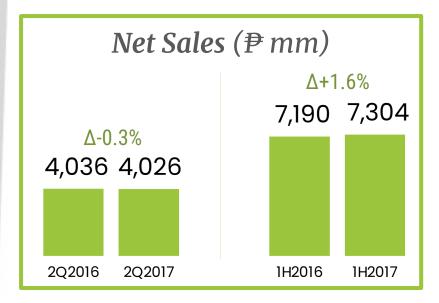
1H2017 Highlights:

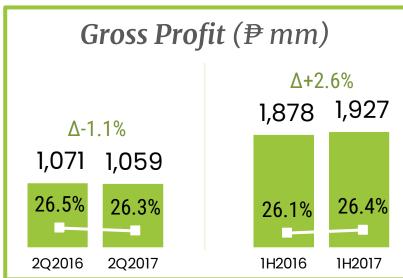
Increase in net sales driven by new store additions (5.3%) and decent SSSG (2.0%);

SSSG softened due to high base effect spiked by election spending



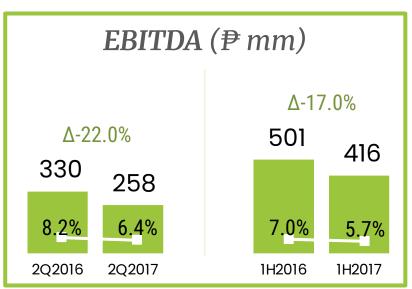
Department Store Business Segment











1H2017 Highlights:

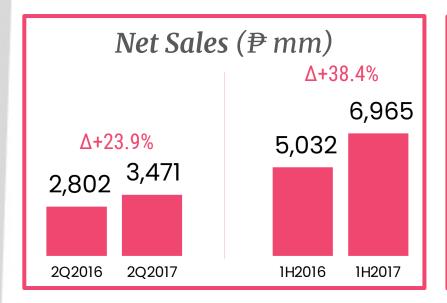
Slower growth in net sales due to decline in SSSG;

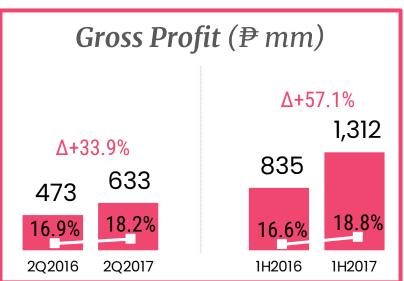
SSSG softened due to high base effect spiked by election spending;

Competitive pressures from global retailers

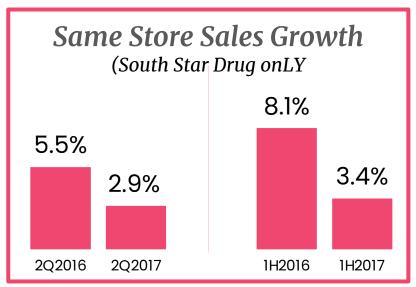


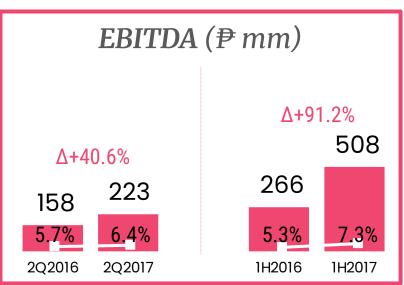
Drugstore Business Segment











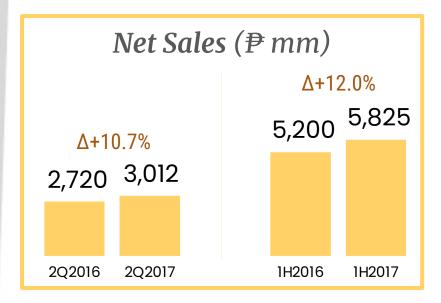
1H2017 Highlights:

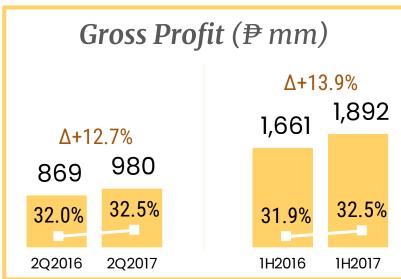
Increase in net sales propelled by the acquisition of The Generics Pharmacy;

Personal care and food supplements categories boosted SSSG

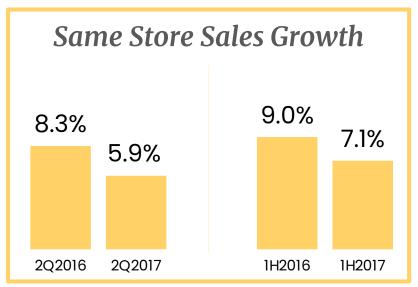


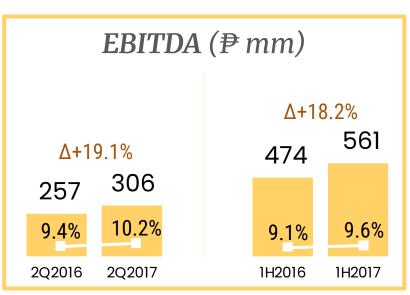
DIY Store Business Segment











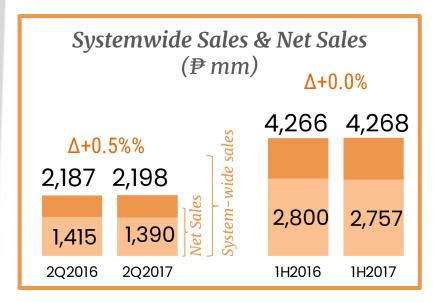
1H2017 Highlights:

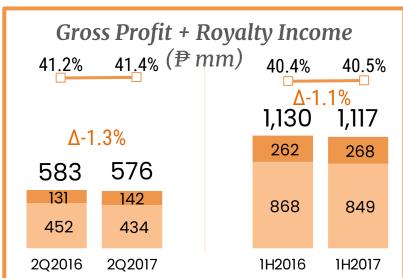
Double-digit sales growth due to strong SSSG (7.1%) and sustained expansion (4.9%);

Continued to benefit from the growing residential market

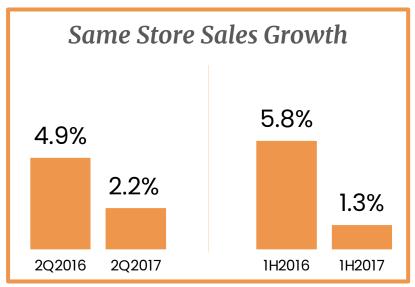


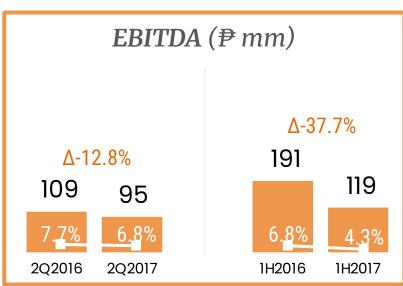
Convenience Store Business Segment











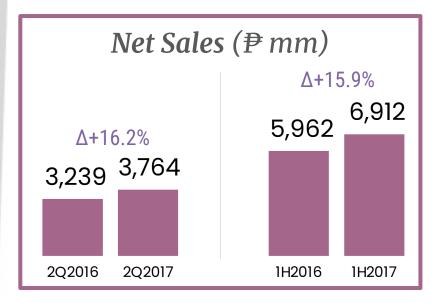
1H2017 Highlights:

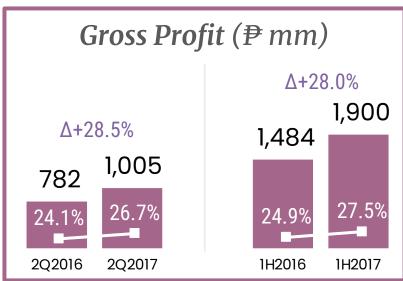
Ready-to-eat category continued to drive growth;

Ratio of franchised to companymanaged stores improved to 46:54 this year from 41:59 last year



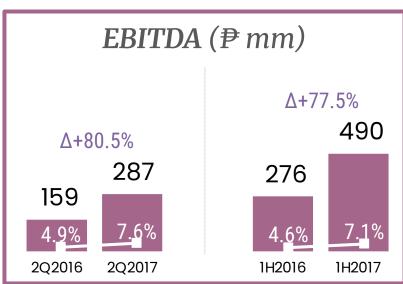
Specialty Store Business Segment











1H2017 Highlights:

Expansion in net sales driven by the strong sales performance of most formats;

Strong SSSG driven by Robinsons Appliances and Daiso Japan



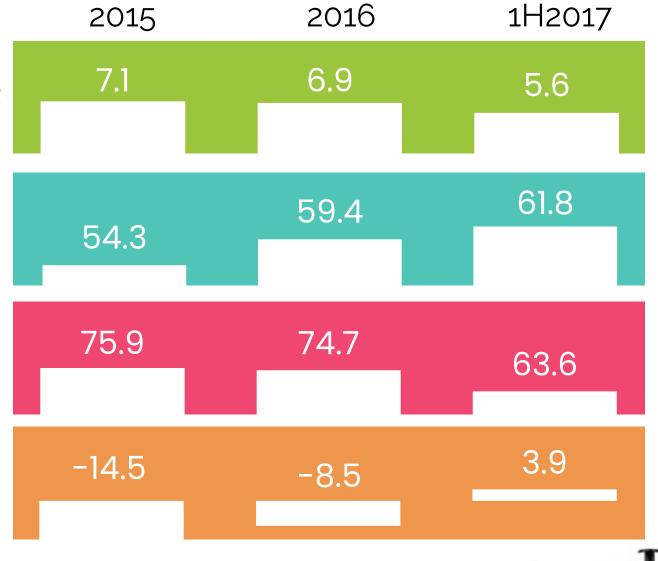
Working Capital



Inventory days

Trade payable days

Cash Conversion Cycle





Capital Expenditure

	2015	2016	1H2017
Supermarkets	32%	26%	41%
Department stores	10%	10%	24%
DIY Stores	7%	7%	10%
Convenience Stores	10%	4%	3%
Drugstores	3%	43%	11%
Specialty Stores	37%	10%	11%
Total CAPEX (in ₱ mm)	4,089	5,620	1,352
% of net sales	4.5%	5.3%	2.5%

Plans and Prospects

Organic expansion of 140-150 new stores

Same store sales growth of 2-4%

GP margin expansion of 10-20bps

Mergers & acquisitions

E-commerce









Income Statement (Unaudited)

	Three Months Ended June 30		Six Months Ended June 30		
PHP mm	2017	2016	2017	2016	
Sales - net of sales discounts and returns	27,763	25,638	53,486	48,334	
Cost of merchandise sold	21,537	20,051	41,541	37,941	
Gross Profit	6,226	5,587	11,945	10,392	
Royalty, rent and other revenues	602	565	1,114	1,053	
Gross profit including other revenue	6,828	6,152	13,059	11,446	
Operating expenses	(5,271)	(4,756)	(10,343)	(9,146)	
Earnings before interest and taxes	1,557	1,396	2,715	2,300	
OTHER INCOME (CHARGES)					
Interest income	221	185	449	389	
Foreign currency exchange gain (losses) - net	34	70	67	(3)	
Dividend income	28	28	56	56	
Equity in net earnings of an associate	40	27	65	54	
Interest expense	(29)	(9)	(72)	(26)	
	294	301	564	470	
INCOME BEFORE INCOME TAX	1,851	1,697	3,279	2,769	
Provision for income tax	410	365	738	604	
NET INCOME	1,441	1,332	2,542	2,165	
Net income attributable to:					
Equity holders of the Parent Company	1,286	1,238	2,282	2,023	
Non-controlling interest in consolidated subsidiaries	155	94	260	143	
	1,441	1,332	2,542	2,165	
Earnings Per Share					
Basic	0.93	0.89	1.65	1.46	
Weighted	0.93	0.89	1.65	1.46	
Shares Outstanding					
End of Period	1,385	1,385	1,385	1,385	
Weighted	1,385	1,385	1,385	1,385	



Balance Sheet (Unaudited)

	June 30	December 31
PHP mm	2017	2016
ASSETS		
Current Assets		
Cash and cash equivalents	7,964	12,718
Trade and other receivables	1,663	1,988
Merchandise inventories	14,191	13,342
Other current assets	2,374	2,185
Total Current Assets	26,192	30,232
Noncurrent assets		
Available-for-sale (AFS) financial assets	20,445	20,430
Property and equipment - net	12,931	12,562
Investment in shares of stocks	5,211	5,078
Other noncurrent assets	8,524	8,393
Total Noncurrent Assets	47,111	46,463
Total Assets	73,304	76,695
LIABILITIES AND EQUITY		
Current Liabilities		
Trade and other payables	14,599	16,797
Current portion of loans payable	3,741	6,576
Other current liabilities	803	1,106
Total Current Liabilities	19,142	24,478
Total Noncurrent Liabilities	1,729	1,652
Total Liabilities	20,871	26,129
Equity	4 205	4 205
Capital stock	1,385	1,385
Additional paid-in capital	27,227	27,227
Equity reserve	(1,022)	(1,022)
Retained earnings	20,957	19,645
Others	339 48,886	352 47,587
Total equity attributable to equity holders	•	•
Non-controlling interest in consolidated	3,546	2,978
Total Equity	52,432	50,566
Total Liabilities and Equity	73,304	76,695



Cash Flow Statement (Unaudited)

PHP mm	Six Months En	ded June 30 2016	Years Ended D 2016	ecember 31 2015
CASH FLOWS FROM OPERATING ACTIVITIES				_
Income before income tax	3,279	2,769	6,667	5,848
Adjustments for:				
Depreciation and amortization	989	944	2,038	1,647
Interest expense	72	26	87	15
Equity in net earnings of an associate	(65)	(54)	(103)	(40)
Dividend income	(56)	(56)	(112)	(112)
Interest income	(449)	(396)	(827)	(799)
Others	(67)	3	(112)	(238)
Operating income before working capital changes	3,704	3,236	7,639	6,321
Working capital changes	(4,023)	(2,698)	(1,039)	(1,311)
Interest received	450	291	962	707
Income tax paid	(1,043)	(875)	(1,393)	(1,268)
Net cash flows generated from (used in) operations	(911)	(46)	6,169	4,449
CASH FLOWS FROM INVESTING ACTIVITIES				
AFS investments	(137)	(150)	(531)	(1,359)
Property and equipment - net	(1,352)	(1,505)	(3,244)	(3,099)
Acquisition through business combination	_	(2,024)	(2,180)	(988)
Others	63	(24)	30	(1,388)
Net cash flows used in investing activities	(1,425)	(3,703)	(5,924)	(6,834)
CASH FLOWS FROM FINANCING ACTIVITIES				
Availment of loans	250	2,195	4,398	2,939
Payment of loans	(3,085)	(614)	(667)	(206)
Dividends paid	-	_	(936)	(729)
Others	418	(13)	(87)	167
Net cash flows used in financing activities	(2,417)	1,568	2,709	2,172
Net increase (decrease) in cash and cash equivalents	(4,754)	(2,181)	2,961	(212)
Cash and cash equivalents at beginning of year	12,718	9,757	9,757	9,970
CASH AND CASH EQUIVALENTS AT END OF PERIOD	7,964	7,577	12,718	9,757



Disclaimer

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